

**Matthew Schaffer** is the Deputy Director, Conventional Forces, within the Office of the Secretary of Defense, Cost Assessment and Program Evaluation (CAPE). He is responsible for evaluating: Air Force, Navy, and Marine Corps tactical aircraft; Navy ships; Army and Marine Corps ground forces; and conventional missile systems. From 2004-2008, he was the Director, Intelligence, Surveillance, and Reconnaissance (ISR) Programs Division, Program Analysis and Evaluation (PA&E). In this position, he led evaluations of ISR programs and presented alternative resourcing strategies to senior DoD decision makers. He also led the Secretary of Defense's ISR Task Force, which developed initiatives to increase ISR capacity in support of operations in Iraq and Afghanistan.

Prior to promotion to the Senior Executive Service, Matt spent over 7 years as a government cost and program analyst, analyzing space, intelligence, and missile-defense systems – almost all of those years in PA&E. The exception is a 16-month stint at the National Aeronautics and Space Administration, where he helped build the 15-year program plan underlying the President's 2004 Vision for Space Exploration. From 1987-1997, Matt worked at the Center for Naval Analyses. Here, he evaluated the effectiveness of new technologies in anti-submarine warfare and cruise-missile defense; analyzed new submarine tactics in mine avoidance and new tools for target motion analysis; supported test and evaluation of major weapon systems; and deployed for six months on the USS Dwight D. Eisenhower (CVN 69) to both the Arabian Gulf and the Mediterranean Sea. From 1985-1987, he taught undergraduate and graduate mathematics courses at the University of California, Davis. He received his Ph.D. in mathematics from Lehigh University in 1985.