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INSTITUTE FOR NATIONAL  
STRATEGIC STUDIES

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Dr. Christopher J. Lamb currently serves as the Interim Director, Institute for National Strategic Studies (INSS) at National Defense University. He joined the Institute in January 2004 as a Distinguished Research Fellow. He conducts research on national security strategy, policy and organizational reform, and on defense strategy, requirements, plans and programs.

Prior to joining INSS Dr. Lamb served as the Deputy Assistant Secretary of Defense for Resources and Plans where he had oversight of requirements, acquisition, and resource allocation matters for the Under Secretary of Defense (Policy). He was responsible for Strategic Planning Guidance, Transformation Planning Guidance, Contingency Planning Guidance, the Information Operations Roadmap and oversight of Combatant Commander contingency planning.

Dr. Lamb served previously as Director of Policy Planning in the Office of the Assistant Secretary of Defense for Special Operations and Low-Intensity Conflict; Deputy Director for Military Development on the State Department's Interagency Task Force for Military Stabilization in the Balkans; and as Director for Requirements and Plans in the Office of Secretary of Defense.

From 1985 to 1992 Dr. Lamb was a Foreign Service Officer, serving in Haiti and Ivory Coast. He received his doctorate in International Relations from Georgetown University in 1986. From 1993 through 1998 he was an Adjunct Professor in the National Security Studies program at Georgetown University.

In 2008 Dr. Lamb was assigned to lead the Project for National Security Reform (PNSR) study of the national security system, which led to the 2008 report, "Forging a New Shield." His recent research also includes studies on national security and defense reform, military requirements and transformation, strategic communications, and special operations forces. His recent publications include:

"Unity of Effort: Key to Success in Afghanistan," with Martin Cinnamond, *Strategic Forum* No. 248, INSS, October, 2009; "Three Pillars of Reform," in INSS' Global Strategic Assessment 2009: America's Security Role in a Changing World; "MRAPs, Irregular Warfare, and Pentagon Reform," with Matthew Schmidt and Berit Fitzsimmons, Occasional Paper, NDU, June 2009; "Redesigning White House and Interagency Structures," in Civilian Surge: Key to Complex Operations, Center for Technology and National Security Policy, December 2008; "Somalia: Did Leaders or the System Fail?," with Nicholas Moon, in Case Studies, Vol. 1, Project on National Security Reform, 2008; *U.S. Special Operations Forces* with David Tucker (Columbia University Press, 2007).

Dr. Lamb has received the Chairman, Joint Chiefs of Staff Joint Distinguished Civilian Service Award, a Presidential Rank Award for Meritorious Senior Executive Service, the Superior Honor award from the Department of State, and Meritorious Civilian Service awards from the Department of Defense.